

## **Shadow Health and Wellbeing Board**

**Minutes of the Meeting held on Wednesday, 25th January, 2012 at 2.00 pm in Room L404, Lancashire College**

### **Present:**

#### **Chair**

County Councillor Mrs Val Wilson, Cabinet Member for Health and Wellbeing (LCC)

#### **Committee Members**

County Councillor Mike Calvert, Cabinet Member for Adult and Community Services (LCC)  
Richard Jones, Executive Director for Adult and Community Services (LCC)  
Helen Denton, Executive Director for Children and Young People (LCC)  
Frank Atherton, Director of Public Health (LCC / PCT)  
Maggi Morris, Director of Public Health (LCC / PCT)  
Dr Peter Williams, East Lancashire Clinical Commissioning Group (CCG)  
Dr David Wrigley, Lancaster Clinical Commissioning Group (CCG)  
Peter Kenyon, Chair of Lancashire PCT Cluster Board  
Councillor Bridget Hilton, Central Lancashire District Councils  
Councillor Margaret Lishman, East Lancashire District Councils  
Councillor Cheryl Little, Fylde District Councils  
Lorraine Norris, Lancashire District Councils (Preston City Council)  
Michael Wedgeworth, Chair of Third Sector Lancashire  
Walter D Park, Chair of Lancashire LINK

#### **Observers**

Ian Roberts, Greengage Consulting

#### **Officers**

Habib Patel, Lancashire County Council

#### **Apologies**

Apologies for absence were received from County Councillor Susie Charles, Lancashire County Council; Janet Soo Chung, Lancashire PCT Cluster and Dr Robert Bennett, Chorley and South Ribble CCG.

### **1. Welcome and Introductions**

County Councillor Valerie Wilson welcomed everyone to the meeting and reported that she was pleased to be chairing this inaugural meeting of the Shadow Board. She highlighted the importance of the Board and members were asked to ensure meetings enjoyed regular attendance and given high priority.

Each member was asked to introduce themselves and to highlight their aspirations for the new Board. Overall, the key themes emerged as:

- Action, not talk
- Health equality, and
- To act as an exemplar to others

## **2. Key Issues/Priorities for Lancashire**

Richard Jones, Executive Director for Adult and Community Services facilitated a group discussion to illicit the Key Issues and Priorities for the County. He acknowledged the diversity of constituent partners, their sometimes conflicting priorities and asked the Board to share what they were passionate about in order to stimulate debate which in turn would help to improve health in Lancashire through improved collaboration. A summary of the issues raised is set out below:

- address inequalities
- Lifestyle priorities
- Mortality rates, especially in deprived areas
- Seamless transition between health and social care
- Improving communication and understanding of the issues
- Access to services (public transport)
- Holistic approach across the county. Bold and brave decisions needed to be made across the public sector; in particular to tackle issues such as Domestic Abuse.
- Avoid parochialism
- Building upon community assets
- Education from an early age
- Need to 'shift the system' – start to make significant changes in the way that organisations deliver services with fewer resources
- Crucial that top level commitments are cascaded right through organisations
- Improved understanding across all partner organisations to assist in signposting
- Concerns with focusing on areas of greatest need – risk of missing people
- Need to reduce the pressure from secondary care
- Importance of maintaining high quality services
- Making best use of community assets eg schools

## **3. Expectations of the Health and Wellbeing Board**

Frank Atherton, Director of Public Health, facilitated a discussion on the role and responsibilities of the Health and Wellbeing Board. Frank also invited the Board to consider how ambitious it wanted to be in driving improved public health in Lancashire.

He reminded the Board that it was responsible for producing the Health and Wellbeing Strategy and had a duty to work with the Clinical Commissioning Groups (CCGs). The Board needed to take ownership of the Joint Strategic Needs Assessment (JSNA). Much preparatory work in producing analyses and plans had already been undertaken. However, a great deal of work was required to pull it all together. There was a need to

look closely at Integrated Commissioning and Budgets, whilst maintaining an oversight of resource movement.

Some members did not feel that the JSNA was as strong as it should be and there was a clear need to map assets, including community assets, so that they could be deployed at the right time. Questions were asked about the finance to support any developments and in response Frank stated that public sector spend on health had to change fundamentally in order to tackle the challenges ahead.

Richard Jones concluded the discussion by making clear the Board's responsibilities in producing the JSNA, all organisations challenging themselves on what they spend on health and how they spend it. Finally, the Board was also informed that it should call organisations to account as to how they spend their money.

#### **4. What would Success look like**

Lorraine Norris, Chief Executive at Preston City Council, had been asked to facilitate a discussion on how the Board saw success in the short, medium and long term.

In acknowledging that Lancashire is a complex and diverse area, the Board noted that it was important for others to see that Board members have a mutual understanding of each other and people know what the Board and its partners do.

Other Board members commented:

- Ensure that Board members feedback and cascade information within their respective organisations
- Raise issues and share information with respective networks
- Balancing delivery and communication
- Improving communication and signposting for the public
- Helping the public understand the pressures facing the public sector are facing, in order that they can make informed choices

#### **5. Next Steps**

Councillor Wilson informed the Board that Ian Roberts had been invited to take away all the detailed comments and discussion points away with the intention of reporting back to the Board at the next meeting. Ian would also be meeting Members on an individual basis.

#### **6. Appointment of Chair and Terms of Reference**

The Board was reminded that on 15 September 2011, the County Council's Cabinet agreed to the establishment of a Shadow Lancashire Health and Wellbeing Board and agreed to the appointment of the County Council's Cabinet Member for Health and Wellbeing as Chair of the Shadow Board. The Cabinet also agreed the Shadow Board's Terms of Reference.

The Shadow Lancashire Health and Wellbeing Board:

- (i) Noted the appointment of the Cabinet Member for Health and Wellbeing as Chair of the Shadow Board;
- (ii) Noted the Terms of Reference of the Shadow Board attached at Appendix 'A'.

## 7. Programme of Meetings 2012

The Shadow Lancashire Health and Wellbeing Board agreed the following programme of meetings for 2012:

Thursday 8 March 1pm – 4.30pm, Room L404, Lancashire College, Chorley  
(working lunch)

Wednesday 18 April 10am – 12.30pm, Elm Room B, Woodlands Conference Centre, Chorley

Tuesday 29 May 2pm – 4.30pm, Elm Room B, Woodlands Conference Centre, Chorley

Tuesday 10 July 2pm – 4.30pm, Room L404, Lancashire College, Chorley

Tuesday 4 September 2pm – 4.30pm, Elm Room A, Woodlands Conference Centre, Chorley

Monday 15 October 10am – 12.30pm, Elm Room B, Woodlands Conference Centre, Chorley

Monday 26 November 2pm – 4.30pm, Elm Room A, Woodlands Conference Centre, Chorley

\* **Note** – Subsequently, changes were made to a number of dates and times and a revised programme of meetings was circulated as follows:

Thursday 8 March, 12.30pm lunch for 1.30pm, at the Brockholes Centre, Salmesbury, Preston

Tuesday 10 April, 1pm lunch for 2pm – venue to be confirmed (**re-arranged from Wednesday 18 April at 10am**)

Tuesday 29 May, 1pm lunch for 2pm – venue to be confirmed

Tuesday 10 July, 1pm lunch for 2pm – venue to be confirmed

Tuesday 4 September, 1pm lunch for 2pm – venue to be confirmed

Thursday 18 October, 1pm lunch for 2pm – venue to be confirmed **(re-arranged from Monday 15 October at 10am)**

Friday 16 November, 1pm lunch for 2pm – venue to be confirmed **(re-arranged from Monday 26 November at 10am)**

Stuart Benson  
Principal Executive Support Officer

Lancashire County Council  
County Hall  
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